# CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK (I-Bank) 501(c)(3) REVENUE BOND FINANCING PROGRAM

### **STAFF REPORT**

	EXECUTIVE SUMMA	41X I	
Applicant:	Orange County Performing Arts Center doing business as Segerstrom Center for the Arts (Center or Borrower)	Amount Requested:	Not to exceed \$64,000,000
Applicant	A nonprofit public benefit corporation	Date of Board Meeting:	March 1, 2011
Description:	organized for the purpose of promoting and developing an interest in and appreciation	Type of Issue:	Refunding
	for arts and music.	Resolution Number:	11-03
Project Site:	600 Town Center Drive Costa Mesa, CA 92626	Prepared by: Elizabeth Hess and Tara Dunn	
Project Description:	The project (Project) involves refinancing Economic Development Bank Variable Rate the proceeds of which were used to finance furnishing of improvements to the Orange used to establish a debt service reserve fund	Demand Bonds, Series 200 e a portion of the construct County Performing Arts Ce	8C (2008C Bonds ion, equipping and
	Bond proceeds (2011 Bonds) will be used to pay the costs of the Project and pay for costs of issuance. Bond proceeds may be used to fund a debt service reserve fund.		
Uses of Bond Proceeds:			

**Type of Issue:** Publicly-offered fixed rate securities issued in minimum denominations of \$5,000 or any

integral multiple of \$1,000 in excess thereof.

**Tax Status:** Tax-exempt 501(c)(3) bonds.

**Term:** 5 to 10 years.

**Credit Rating:** Expected to be at least "A-" by Standard & Poor's based upon the credit of the Center.

Est. Sources of Funds:		Est. Uses of Funds:	
Bond Proceeds Par Amount	\$64,000,000	Refund 2008C Bonds	\$56,550,000
Discount Bonds	(450,000)	Debt Service Reserve Fund*	6,400,000
		Costs of Issuance	350,000
		Underwriter's Discount	250,000
TOTAL SOURCES	\$63,550,000	TOTAL USES	\$63,550,000

\* A Debt Service Reserve Fund (DSRF) is currently included as a possible use of bond proceeds, however if it is determined that a DSRF is not required, the bond issuance amount will be downsized accordingly.

**Financing Team:** 

**Bond Counsel:** Stradling, Yocca, Carlson & Rauth

**Underwriters:** Wells Fargo Securities and Bank of America Merrill Lynch

**Underwriter's Counsel:** Orrick, Herrington & Sutcliffe

Trustee: Union Bank, N. A.

### **Staff Recommendation:**

Staff recommends approval of Resolution 11-03 for an amount not to exceed \$64,000,000 for Orange County Performing Arts Center doing business as Segerstrom Center for the Arts.

#### ISSUE

The Orange County Performing Arts Center requests to refinance outstanding California Infrastructure and Economic Development Bank Variable Rate Demand Bonds, Series 2008C (2008C Bonds) and issue new fixed rate bonds (2011 Bonds) for an amount not to exceed \$64,000,000. The purpose of the refinancing is to mitigate the interest rate risk of the 2008C Bonds due to the recent credit rating downgrade of Allied Irish Banks, p.l.c., the letter of credit provider for the 2008C Bonds.

### **BACKGROUND AND HISTORY**

Orange County Performing Arts Center doing business as Segerstrom Center for the Arts (Center or Borrower) is a qualified 501(c)(3) non-profit corporation formed for the purpose of promoting and developing an interest in and appreciation for arts and music. A list of the current Corporate Officers, Executive Committee members and Directors is provided in Attachment A.

On July 8, 2004, the I-Bank issued three series of bonds (2004 Bonds) totaling \$180,000,000 as variable rate revenue bonds secured by bond insurance. The proceeds of the 2004 Bonds were used to finance and refinance the construction, equipping and furnishing of the Center's cultural facilities, consisting of the Reneé and Henry Segerstrom Concert Hall, the Samueli Theater, an education center, a public restaurant, a private donor room, rehearsal spaces, artist accommodations, and related and appurtenant facilities located at 615 Town Center Drive, Costa Mesa; to fund a debt service reserve fund; fund capitalized interest; and to pay issuance costs of the 2004 Bonds. The 2004 Bonds were marketed as auction rate securities secured by bond insurance provided by Financial Guaranty Insurance Company (FGIC).

On March 26, 2007, the I-Bank issued two series of bonds (2007 Bonds) totaling \$85,000,000 as variable rate revenue bonds secured by bond insurance to reimburse the Center for additional costs related to the facilities financed in 2004, finance the construction of a pedestrian plaza (collectively, the "Facilities"), and to pay issuance costs of the 2007 Bonds. The 2007 Bonds were marketed as auction rate securities secured by bond insurance provided by FGIC. Construction of the Facilities was completed in March 2007.

In early 2008, due to events in the sub-prime mortgage market which caused the collapse of the auction rate market, and credit rating downgrades of FGIC, the Center experienced interest rate resets as high as 7.5% on the 2004 and 2007 Bonds. On July 2, 2008, the I-Bank issued its Variable Rate Revenue Bonds, Series 2008A, Series 2008B and Series 2008C (together, the 2008 Bonds) totaling \$240,000,000 to refund the 2004 and 2007 Bonds, and to pay issuance costs of the 2008 Bonds. The 2008 Bonds together with \$25 million in debt service reserve funds held for the 2004 Bonds and the 2007 Bonds, refunded the 2004 and 2007 Bonds in their entirety. Each series of 2008 Bonds is secured by a letter of credit and each letter of credit is provided by a different bank. The Staff Report dated June 24, 2008, is attached for a more complete description of the transaction and financing structure (see Attachment B).

The Series 2008A Bonds and Series 2008B Bonds are currently outstanding in the aggregate amount of \$169,670,000. The Series 2008C Bonds are outstanding in the amount of \$56,550,000.

### **PROJECT DESCRIPTION**

The project (Project) involves refinancing the outstanding 2008C Bonds, the proceeds of which were used to refinance a portion of the construction, equipping and furnishing of the Facilities, and to establish a debt service reserve fund.

The 2008C Bonds are secured by a letter of credit provided by Allied Irish Banks, p.l.c. (AIB) whose credit rating for long term debt has recently been downgraded to "BB" by Standard & Poor's. As a result of the recent AIB downgrade, the Center has experienced increased debt costs associated with the 2008C Bonds. The refunding of the 2008C Bonds is expected to reduce the Center's variable rate exposure, and mitigate the effect of the interest rate risk resulting from the AIB letter of credit. Based on the current par amount of the 2008C Bonds outstanding, monthly debt service savings are estimated to be between \$15,000 to \$60,000.

The Series 2008A Bonds and Series 2008B Bonds will remain outstanding.

### **FINANCING STRUCTURE**

The Center requests the refunding of the outstanding 2008C Bonds and the issuance of the fixed rate 2011 Bonds, in an amount not to exceed \$64,000,000. The 2011 Bonds will be issued pursuant to an indenture between the I-Bank and Union Bank, N.A., as Trustee (Indenture), and a loan of the proceeds of the 2011 Bonds will be made through a loan agreement between the I-Bank and the Center (Loan Agreement). The 2011 Bonds are expected to be rated at least "A-" by Standard & Poor's based solely on the financial strength of the Center.

In no event shall the 2011 Bonds constitute a pledge of the faith and credit of the State or any political corporation, subdivision or agency of the State, and neither the State nor any political corporation, subdivision or agency of the State shall be liable to make any appropriation for the repayment of the 2011 Bonds. The 2011 Bonds constitute a special obligation of the I-Bank, payable solely from revenues consisting primarily of repayments of the loan provided for in the Loan Agreement.

### **PUBLIC BENEFITS**

The Project is expected to save the Center between \$15,000 and \$60,000 a month in cash flow thereby reducing the borrowing costs and financial risks inherent in the existing structure of the 2008C Bonds. As a result, the additional funds will be invested in the programs of the Center, permitting the Borrower to continue to provide cultural enrichment to the community.

### **OTHER PROJECT DATA**

Under the Loan Agreement, the Center will pledge its Gross Revenues to the I-Bank, which will in turn assign that pledge to the Trustee for the 2011 Bonds. The Center's pledge will be on parity with its pledge of Gross Revenues to the letter of credit banks securing the Series 2008A Bonds and Series 2008B Bonds. The intercreditor arrangement between the Trustee for the 2011 Bonds and the letter of credit banks securing the Series 2008A Bonds and Series 2008B Bonds will contain sufficient flexibility to permit the amendment or refunding of the 2011 Bonds, the Series 2008A Bonds or the Series 2008B Bonds. The Center has disclosed this parity pledge of its Gross Revenues to the I-Bank, and will disclose it to potential investors in the official statement issued in relation to the marketing of the 2011 Bonds.

The Center has also disclosed and will disclose to potential investors that it is operating at a cash flow deficit, but that it has over \$230 million in net assets. I-Bank staff has been advised by the Center that \$105 million of its net assets are liquid unrestricted assets available to make loan payments.

PERMITS AND APPROVAL	
Required?	NO □ YES, Describe:
TEFRA	
Date of TEFRA	Friday, February 25, 2011
Publications	Sacramento Bee Orange County Register
Oral/Written Comments Received	NO □ YES, Explain:
LEGAL QUESTIONNAIRE	
Completed?	□ NO ☑ YES
Issues?	NO ☐ YES, Explain:
ELIGIBILITY REVIEW	
Project meets Public Interest Criteria (per G.C. § 63046 and 63047(d))  ☑ YES □ NO	<ol> <li>Project is for a use in the State of California.</li> <li>Borrower is capable of meeting the obligations incurred under the proposed loan agreement and tax agreement and, in particular as to its loan repayment obligations which secure the 2011 Bonds as a result of having met the requirements for a rating of at least A- on the 2011 Bonds, based on the financial strength of the Borrower to make loan repayments that will be used by the Borrower to pay the principal and interest on the 2011 Bonds. <sup>1</sup></li> <li>Payments to be made by the Borrower to the I-Bank under the proposed financing agreements are adequate to pay the current expenses of the I-Bank in connection with the financing and to make all the scheduled payments.</li> <li>The proposed financing is appropriate for the Project.</li> <li>Borrower has represented that the Facilities are consistent with any existing local or regional comprehensive plans.</li> </ol>
	s and Procedures for Conduit Revenue Bond Financing for Economic ed as guidelines for I-Bank Staff by the Board:   YES  NO
INDUCEMENT CERTIFICATE	TEO IN INC.
Completed?	<ul><li>NO ☐ YES Certificate No.:</li><li>N/A Date:</li></ul>

<sup>&</sup>lt;sup>1</sup> The final anticipated rating has not been received as of the date of this report. For that reason, the Resolution conditions the issuance of the 2011 Bonds on the receipt of an initial rating on the Bonds of at least (a) "A-" from S&P or Fitch Ratings or (b) "A3" from Moody's Investors Service, in each case based solely on the credit of the Center.

## **RECOMMENDATION**

Staff recommends approval of Resolution 11-03 for an amount not to exceed \$64,000,000 for Orange County Performing Arts Center doing business as Segerstrom Center for the Arts.

## **ATTACHMENT A - GOVERNANCE AND MANAGEMENT**

The Center is managed by four Corporate Officers and governed by seventeen Executive Committee members and twenty-four Directors.

	Corporate Officers
Terrence W. Dwyer	President
Brian L. Finck	Chief Financial Officer
Judith O'Dea Morr	Executive Vice President – Programming
Sara Fousekis	Acting Vice President of Development
Todd Bentjen	Vice President of Marketing and Communications
Ellery Brown	Vice President of Theater Operations and Facilities
Zilory Brown	Executive Committee
Larry Higby	Chairman
Terrence W. Dwyer	President
Thomas E. Larkin, Jr.	Treasurer; Vice Chair, Finance & Investment
Vacant	Secretary; Co-Chair, Board Development
Anthony A. Allen	Vice Chair, Facilities
Marta S. Bathal	Co-Chair, Center Fund
Sally S. Crockett	Co-Chair, Board Development
Sandra Segerstrom Daniels	Vice Chair, Support Groups
James A. Driscoll	Co-Chair, Long Range Planning
Steven T. Fry	Co-Chair, Center Fund
John C. Garrett	Co-Chair, Long Range Planning
Michael S. Gordon	Vice Chair, Executive Personnel
David H. Troob	Vice Chair, Resident Companies
Carol L. Wilken	Vice Chair, Education
Joan F. Beall	Member at Large
John R. Evans	Member at Large
Roger Kirwan	Member at Large
General William Lyon	Member at Large
Thomas K. McKernan	Member at Large
Rick Muth	Member at Large
Patricia L. Poss	Member at Large
Henry T. Segerstrom	Founding Chairman, Member at Large
	Board of Directors
Wylie A. Aitken	Eve Kornyei
Zelma M. Allred	Anthony Mathews
Julia Argyros	David G. Moore
David E. Blackford	Norman Morales
Deborah Bridges	Mark P. Robinson, Jr.
Michael V. Drake, M.D.	David J. Schramm
Benjamin R. Du	Glenn Stearns
John L. Ginger	Sutton Stracke
John Hamilton, Jr.	Timothy L. Strader
Lynette M. Hayde	Thomas Tucker
Michael Joseph	Jane Fujishige Yada
Parker S. Kennedy	

# CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK (I-Bank) 501(c)(3) REVENUE BOND FINANCING PROGRAM

			STA	AFF REPORT			
			EXEC	UTIVE SUMMAI	RY		
Applicant:	Orange	County Perfo	orming Arts Cent	ter (OCPAC)	Amount Requested:	Not to exceed \$250,000,000	
Applicant Description:			enefit corporation		Date of Board Meeting	g: June 24, 2008	
		the purpose of promo interest in and appreciation			Resolution Number:	08-19	
Intere					Type of Bonds:	Refunding	
Project Site:	615 Town Center Drive, Costa Mesa, CA 92626			, CA 92626	Prepared by:	Andrea Kennedy and Tara Dunn	
Project Description:	furnishin Henry S with a ca room; re	The I-Bank previously issued bonds in 2004 and 2007 to finance the construction, equipping and furnishing of improvements to the Orange County Performing Arts Center consisting of: the Renée and Henry Segerstrom Concert Hall, with a capacity of approximately 2,000 seats; the Samueli Theater with a capacity of approximately 500 seats; an education center; a public restaurant; a private dono room; rehearsal spaces; artist accommodations; a pedestrian plaza; and related and appurtenan facilities (Project). The Project was completed in March 2007.					
Uses of Bond Proceeds:	Bonds, S	Series 2004.	A, 2004B and 2	004C (2004 Bo	nd the outstanding I-Bar nds); refund the outstan ids); and, pay costs of iss	ding I-Bank Variable Ra	
Benefits:	Theatre		an arts complex		egerstrom Concert Hall significance that will se		
Benents:	County a	will create a and souther completion,	n California with	of international a venue for ar es that its educ	significance that will se istic performances for g ation programs will be a	rve the citizens of Oran enerations. As a result	
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Staff recommends approval of Resolution 08-19 for an amount not to exceed \$250,000,000 for the Orange County

Performing Arts Center.

#### ISSUE

The Orange County Performing Arts Center (OCPAC) requests to: refund both the California Infrastructure and Economic Development Bank (I-Bank) Variable Rate Revenue Bonds, Series 2004A, 2004B and 2004C (2004 Bonds) and I-Bank Variable Rate Revenue Bonds, Series 2007A and 2007B (2007 Bonds) that were previously issued as auction rate securities (ARS) on July 8, 2004 and March 26, 2007, respectively; and, issue new variable rate demand bonds (2008 Bonds) backed by direct-pay letters of credit in an amount not to exceed \$250,000,000.

Due to recent events in the sub-prime mortgage market, the credit rating of Financial Guaranty Insurance Company (FGIC), the bond insurer of the 2004 Bonds and the 2007 Bonds, was downgraded in March 2008 to BB by Standard and Poor's (S&P) and BBB by Fitch. Additionally the ARS market has been severely damaged due to credit risk problems related to the subprime mortgage market that is currently impacting the entire bond insurance industry. As a result of the recent insurer rating downgrades and failures of 2004 Bonds and 2007 Bonds auctions, the auction rates on the 2004 Bonds and the 2007 Bonds have reset as high as 7.5% resulting in substantially higher borrowing costs for OCPAC.

### DISCUSSION

The 2004 Bonds and the 2007 Bonds were issued to finance the construction, equipping and furnishing of improvements to the Orange County Performing Arts Center consisting of: the Renée and Henry Segerstrom Concert Hall, with a capacity of approximately 2,000 seats; the Samueli Theater, with a capacity of approximately 500 seats; an education center; a public restaurant; a private donor room; rehearsal spaces; artist accommodations; a pedestrian plaza; and related and appurtenant facilities (Project) (see Appendix A—previous Staff Report dated February 27, 2007 for a complete description of the Project and the 2007 Bonds and Appendix B—previous Staff Report dated June 22, 2004 for a complete description of the Project and the 2004 Bonds). The Project began construction in February 2003, opened for performances in September 2006 and was completed in March 2007.

OCPAC is now requesting approval for the issuance and sale of tax-exempt 501(c)(3) variable rate revenue bonds backed by a letters of credit in an amount not to exceed \$250,000,000. The 2008 Bond proceeds will be used to: (i) refund the 2004 Bonds, (ii) refund the 2007 Bonds; and (iii) pay costs of issuance. Payment of principal and interest on the 2008 Bonds will be supported by three direct-pay letters of credit from Bank of America, N.A., Wells Fargo Bank N.A. and Allied Irish Bank p.l.c. (LOC Banks). The 2008 Bonds are expected to carry ratings in one of the three highest rating categories of Moody's Investors Service (Moody's), Fitch or S&P (see Executive Summary for current ratings of the LOC Banks). A Tax Equity and Fiscal Responsibility Act hearing is not required for the 2008 Bonds.

A list of the current Board of Directors and Corporate Officers are listed in Appendix C.

In no event shall the 2008 Bonds constitute a pledge of the full faith and credit of the State or any political corporation, subdivision or agency of the State, and neither the State nor any political corporation, subdivision or agency of the State shall be liable to

make any appropriation for the repayment of the 2008 Bonds. The 2008 Bonds shall constitute a special obligation of the I-Bank payable solely from revenues or other sources provided for in a loan agreement between the I-Bank and OCPAC.

### **PUBLIC BENEFITS**

OCPAC continues to provide the public benefits identified in the 2007 Staff Report.

OCPAC anticipates that the refunding of the 2004 and 2007 Bonds from auction rate securities insured by FGIC, to daily and weekly variable rate revenue bonds secured by direct-pay letters of credit will save an estimated \$1 million per month based upon current market rates.

### RECOMMENDATION

Staff recommends adoption of Resolution 08-19, for an amount not to exceed \$250,000,000 for the Orange County Performing Arts Center.

Staff Report from the February 27, 2007 Board Meeting

# CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK (I-Bank) 501(c)(3) REVENUE BOND FINANCING PROGRAM

		STA	FF REPOR	RT		
		EXECU.	TIVE SUMI	//ARY		
Applicant:	Orange County Performing Arts Center (The Center or Borrower)			Amount Requested:	Not to ex \$95,000,0	
				Type of Resolution:	Final	
Applicant		public benefit corporation		Date of Board Meeting	: February	27, 2007
Description:			e of promoting and developing an appreciation for arts and music.		07-05	
Project Site:	92626, whi corner of th	n Center Drive, Costa Mesa, CA nich is located near the southwest the intersection of Town Center Drive ue of the Arts in the City of Costa				
Project Description:	The project (Project) includes the construction, equipping and furnishing of improvements to the Orange County Performing Arts Center consisting of: the Renée and Henry Segerstrom Concert Hall, with a capacity of approximately 2,000 seats; the Samueli Theater, with a capacity of approximately 500 seats; an education center; a public restaurant; a private donor room; rehearsal spaces; artist accommodations; a pedestrian plaza; and related and appurtenant facilities. The Project began construction in February 2003 and was partially financed with \$180 million in bonds issued by the I-Bank in 2004. The Project was open for performances in September 2006. Finish work and landscaping remains to be completed for a pedestrian plaza.					
Uses of Bond Proceeds:	Bond proceeds (2007 Bonds) will be used to finance the final costs of the Project, to fund a debt service reserve fund and pay the costs of issuance incurred in connection with the issuance and sale of the 2007 Bonds.					
Public Benefits:	The addition of the 2,000-seat Renée and Henry Segerstrom Concert Hall and the 500-seat Sam Theatre will create an arts complex of international significance that will serve the citizens of Oral County and southern California for generations. The Center's education programs currently remore than 350,000 young people in seven California counties each year. With the completion of Project, it is anticipated that The Center's education programs will serve an additional 650,000 you people each year.				zens of Orange currently reach mpletion of the	
Financing Struct	ure:					
Type of Issue		Publicly-offered auction denominations of \$25,0		es. 2007 Bonds will be is al multiples thereof.	ssued in minin	num
Tax Status:		Tax-exempt 501(c)(3) bonds.				
Term:		27 years.				
Credit Enhancement: Credit Rating:		Bond insurance from Financial Guaranty Insurance Company (FGIC).  "AAA" rating from Standard & Poor's Ratings Service, based on FGIC's credit rating.				
Est. Sources of F		7.7.7. Tuting norm otalic		N. W. C.	5.11 5.03 016	Jan rating.
Par amount of the bonds		Debt Service Reserve Fund 7 Bond Insurance 2 Costs of Issuance 1		\$83,696,888 7,850,574 2,451,788 1,000,750		
TOTAL SOURCE		\$95,000,000	TOTAL US	ES		\$95,000,000
Financing Team:  Bond Counsel:  Underwriter's Counsel:  Underwriter:		Stradling, Yocca, Carlson & Rauth Orrick, Herrington & Sutcliffe LLP Banc of America Securities LLC				
Staff Recommen Staff recommend Performing Arts C	s approval o	Wells Fargo Bank, Nation			000 for the (	Orange County

### **BACKGROUND AND HISTORY**

The Orange County Performing Arts Center (The Center or Borrower) is a California nonprofit public benefit corporation that was incorporated in 1973 for the purpose of promoting and developing an interest in and appreciation for arts and music. Located in Costa Mesa, California, The Center is Orange County's largest nonprofit performing arts organization and one of the region's most prominent cultural institutions known for the award-winning architecture and acoustics of its facilities, as well as for the quality of its performances. The Center's facilities, inclusive of the Project (see Project Description section below and Appendix C – Project Pictures), consist of the 3,000-seat Segerstrom Hall, the 300-seat Founders Hall, the 2,000-seat Renée and Henry Segerstrom Concert Hall, the 500-seat Samueli Theater, an education center, rehearsal rooms, administration offices and a public restaurant.

In the late 1960s, a number of Orange County community leaders decided it was time for the community to have a world-class performing arts venue. The region's population had grown dramatically in the preceding decades, the area became a magnet and the headquarters for many growing businesses, and major educational institutions were being established. Two of the county's existing artistic organizations - the Philharmonic Society of Orange County and the Pacific Symphony - needed a concert hall with seating and acoustics not only appropriate to their needs and the caliber of their performances, but also to create a setting in which to grow and achieve greater prestige and national recognition.

The first local group to facilitate the building of a major cultural center in the heart of Orange County wasn't formed until 1969. Over the years, several groups attempted to identify a suitable site, but it wasn't until February 1979, that Elaine Redfield, a longtime Orange County arts activist and South Coast Repertory (SCR) Trustee, identified a plot of land adjacent to SCR's recently opened Fourth Step Theater as an ideal location for the planned facility. Ms. Redfield sent a letter to Henry T. Segerstrom requesting the land, and on May 15, 1979, Ruth Segerstrom, Henry T. Segerstrom and Harold Segerstrom gifted the five-acre plot of prime real estate to the Orange County Music Center. In 1981, the facility's name was officially changed from the Orange County Music Center to the Orange County Performing Arts Center. Architectural plans were unveiled soon after, and C.L. Peck, Contractor, announced that it would build The Center's original facilities, Segerstrom and Founders Halls, without profit at a guaranteed maximum cost.

Groundbreaking for Segerstrom Hall took place on July 7, 1983, and a gala opening was held on September 29, 1986. This facility was considered at the time to be one of the nation's most innovative and technically advanced homes for the performing arts. It soon became clear, however, with Segerstrom Hall booked for performances, rehearsals, load-ins and load-outs or maintenance nearly every day of the year, that plans for additional venues were needed.

In 1999, the Segerstrom family deeded another six-acre parcel of land across the street from the existing facility to The Center in order to provide space for expansion of the SCR, The Center's new venues and the eventual building of a visual arts campus (see Project Description section below). In<sub>2</sub>2000, Henry Segerstrom provided the \$40

million lead gift to the capital campaign for the Project, which consists of the Renée and Henry Segerstrom Concert Hall, the Samueli Music Theater and the education center, all of which were opened on October 31, 2006. In addition, the Project includes a donor room, rehearsal spaces, artist accommodations and a public restaurant. These new facilities increased the overall seating capacity for The Center by approximately 75 percent.

The Center's facilities, including the Project, are utilized for a variety of purposes:

Presentations by The Center. The Center's programming is noted for its international caliber and variety. The Center's programming includes the International Dance, Broadway, Concert, Jazz Club, Cabaret, Family and Curtain Call Series. The Center's International Dance Series has brought many ballet companies to Orange County, including the Kirov, Bolshoi, Paris Opera Ballet, American Ballet Theatre, New York City Ballet, The Royal Ballet, Stuttgart Ballet and Royal Danish Ballet. The Center also presents an annual Broadway Series which has included The Phantom of the Opera. Mamma Mia!, Les Miserables and Disney's Beauty and the Beast. The Concert Series brings classical chamber ensembles and soloists to The Center including the Emerson String Quartet, St. Lawrence String Quartet, Australian Chamber Orchestra and the Academy of Ancient Music. The Jazz Club and Cabaret Series have also brought many contemporary musicians to The Center, including Dave Brubeck, Dianne Reeves, Diana Krall, Arturo Sandoval, Barbara Cook, Eartha Kitt and Davis Gaines. The Family Series offers parents and youngsters the opportunity to experience live theater, dance and music together. The Curtain Call Series is a one-week series or add-on to the Broadway Series offering performances by a wide variety of lesser-known performers. In addition to its series programming, The Center also hosts numerous special events and concerts.

**Presentations by Others at Center Facilities.** The Pacific Symphony, Opera Pacific, the Philharmonic Society of Orange County and the Pacific Chorale are "Artistic Partners" of The Center and use The Center's facilities for their performances. With the completion of the Project, each organization is able to increase its performance offerings in addition to increasing educational opportunities for schools and community organizations in southern California.

Education and Community Programs. The Center's education department has ten different programs that each year serve more than 350,000 young people in seven California counties. Programs are designed to bring students from grammar school through the university level into contact with many different performing arts disciplines and a variety of professional artists. Some programs are taught to students in their schools and at community centers, while other programs allow participants to study and perform at The Center's facilities. The Center's educational programs have been recognized by the U.S. Department of Education and The Kennedy Center in Washington, D.C.

### **GOVERNANCE AND MANAGEMENT**

**Board of Directors.** The Center is currently governed by a 57-member Board of Directors (Board), which establishes policies, oversees their implementation, provides strategic direction to The Center and carries out its fiduciary responsibilities. The Bylaws provide that the Board shall be comprised of not less than 23 nor more than 60 directors. The Executive Committee of the Board meets bi-monthly and has the authority to act in all matters of governance assigned by the Board except for certain matters specified in the Bylaws or California law that cannot be delegated. The members of The Center elect directors to the Board for terms not to exceed three years. Additionally, the Board may elect directors to the Board but, in no event, shall the number of directors elected by the Board exceed one-third of the authorized number of directors. See Appendix A for a current listing of the Board of Directors.

**Management.** The President, who is selected by the Board, manages the operation of The Center. The President is responsible for the overall supervision of The Center's activities and oversees a staff of 112 full-time and approximately 400 part-time employees.

The President reports directly to the Board and its Executive Committee. The executive staff of The Center also interfaces directly with the Board through Board committees and by attendance and participation in Board and Executive Committee meetings. In addition to the executive staff, there are five departments: Programming, Development, Finance, Theater Operations & Facilities and Communication & Marketing. A list of The Center's executive staff is included in Appendix B.

### PROJECT DESCRIPTION

In 2004, the I-Bank issued \$180,000,000 aggregate principal amount of its Variable Rate Revenue Bonds (Orange County Performing Arts Center), Series 2004A, Series 2004B and Series 2004C (collectively, the 2004 Bonds). A portion of the proceeds of the 2004 Bonds were used to construct, furnish and equip a 2,000-seat concert hall named the Renée and Henry Segerstrom Concert Hall and a 500-seat music hall named the Samueli Music Theater (Project). These two new facilities increased the seating capacity of The Center's performance spaces approximately 75 percent, to 5,800 seats. The proceeds of the 2004 Bonds were also used to construct, furnish and equip other spaces within the facilities, including a donor room, rehearsal spaces, artist accommodations, an education center and a public restaurant.

A portion of the proceeds of the 2007 Bonds will be used to reimburse The Center for additional costs related to the Project as well as for the construction of a pedestrian plaza.

### **PUBLIC BENEFITS**

The Project will greatly benefit Orange County residents and visitors through The Center's stellar live performances and entertainment. The Pacific Symphony, the Philharmonic Society of Orange County and the Pacific Chorale (three of The Center's Artistic Partners) each have a dedicated hall specifically designed for the unique acoustical requirements of concerts and recitals. As a direct result of the Project, Segerstrom Hall is now available for more Broadway shows, dance and opera. The Project has enabled The Center and its Artistic Partners to expand programming to include a wider variety of artists and companies who come to Orange County to perform and teach.

The Center offers one of the most active and acclaimed arts-in-education programs in the country and is committed to serving the needs of the entire community. The Center's education department has 10 different programs that currently serve more than 350,000 young people annually in seven California counties. The Center's educational programs have drawn praise from educators and school districts throughout California as well as awards and commendations from nationally recognized bodies including the U.S. Department of Education and The Kennedy Center in Washington, D.C.

With the completion of the Project's two new performance venues and dedicated education center and lab, The Center anticipates that eventually one million young people will be able to participate in Center-sponsored education programs each year. These programs are designed to bring students from grammar school through the university level into contact with many different disciplines of performing arts as well as seasoned, accomplished professional artists. Some programs are offered to students in their schools, and at community centers, while other programs allow participants to study and perform at The Center's own facilities.

Additionally, the Project has also resulted in the creation of approximately 25 full-time and up to 150 part-time jobs in areas such as marketing, finance, front of house, security and stage production, which represents an approximately 30% increase in The Center's staffing.

Beyond the significant economic impact that resulted from both the construction and the ongoing operational aspects of the Project, this dramatic increase in resources devoted to the performing arts will improve the quality of life for Orange County's growing population and many visitors each year.

### **PERMITS AND APPROVALS**

The Project is structurally complete. As such, all permits and approvals have been obtained.

### TEFRA HEARING AND LEGAL QUESTIONNAIRE

A Tax Equity and Fiscal Responsibility Act ("TEFRA") hearing was held February 8, 2007, following public notices which were published in the *Sacramento Bee* and the *Orange County Register*. No written or oral comments were received prior to, during, or following the hearing, and staff is not aware of any negative aspects or opposition to the proposed financing.

The Borrower has provided a completed and signed legal questionnaire. No information was disclosed in the answers to the legal questionnaire that would lead staff to question the financial viability or legal integrity of the Borrower or the Project.

### **FINANCING TEAM**

Bond Counsel: Stradling, Yocca, Carlson & Rauth
Underwriter's Counsel: Orrick, Herrington & Sutcliffe LLP
Underwriter: Banc of America Securities LLC
Trustee: Wells Fargo Bank, National Association

### **FINANCING DETAILS**

The Center is requesting approval for the issuance and sale of tax-exempt auction rate securities (2007 Bonds) in an amount not to exceed \$95,000,000. The 2007 Bonds will be credit enhanced by a bond insurance policy provided by Financial Guaranty Insurance Company (FGIC). The 2007 Bonds will carry a rating of "AAA" from Standard & Poor's Ratings Service based upon FGIC's credit rating.

In no event shall the 2007 Bonds constitute a pledge of the faith and credit of the State or any political corporation, subdivision or agency of the State, and neither the State nor any political corporation, subdivision or agency of the State shall be liable to make any appropriation for the repayment of the 2007 Bonds. The 2007 Bonds shall constitute a special obligation of the I-Bank, payable solely from revenues or other sources provided for in a Loan Agreement between the I-Bank and the Center (Loan Agreement).

### **ELIGIBILITY REVIEW**

The proposed financing meets the following public interest criteria as required by Section 63046 of the Government Code: 1) the financing is for a project in the State of California; 2) based upon the requirement that bond insurance will secure all payments to Bondholders, the Borrower is capable of meeting the obligations incurred under relevant agreements; 3) the payments to be made by the Borrower to the I-Bank under the Loan Agreement are adequate to pay the current expenses of the I-Bank in connection with the financing and to make all the payments on the 2007 Bonds; and, 4) the proposed financing is appropriate for the Project. Additionally, the Project is

consistent with the I-Bank's Policies and Procedures for Conduit Revenue Bond Financing.

### RECOMMENDATION

Staff recommends approval of Resolution 07-05, for an amount not to exceed \$95,000,000, for the Orange County Performing Arts Center.

### **APPENDIX A**

### ORANGE COUNTY PERFORMING ARTS CENTER BOARD OF DIRECTORS

### **Board of Directors**

Michael S. Gordon, *Chairman of the Board*Terrence W. Dwyer, *President and COO*, *Orange County Performing Arts Center*Thomas V. McKernan, *Secretary & Vice Chair, Board Development*John R. Evans, *Treasurer & Vice Chair, Finance* 

#### **Executive Committee**

Anthony A. Allen, Roger T. Kirwan. Vice Chair, Capital Campaign Vice Chair. Facilities David P. Collins, General William Lyon Vice Chair, Development Member at Large Sally S. Crockett, Thomas V. McKernan, Jr., Vice Chair, Donor Relations Member at Large (Board Development) Sandra Segerstrom Daniels, David G. Moore, Vice Chair, Support Groups Member at Large Terrence W. Dwyer, Patricia L. Poss, Member at Large Member at Large John R. Evans. David J. Schramm, Finance Vice Chair, Development Paul F. Folino. Henry T. Segerstrom, Member at Large Vice Chair, Capital Campaign John C. Garrett, David H. Troob, Vice Chair, Arts Partners Vice Chair, Audit Jeanne P. Jackson, Carol L. Wilken, Vice Chair, Marketing Vice Chair, Education

### **Directors**

Ph.D.

Wylie A. Aitken	James A. Driscoll	Jerry E. Mandel, Ph.D.	Robert L. Santos
Zelma M. Allred Julia A. Argyros	Benjamin R. Du Lawrence N. Fisher	Gregory J. Mech Paul Merage	Donald E. Sodaro Sheila Prell Sonenshine
Joan F. Beall David E. Blackford Kim P. Burdick Sandra Cavanaugh Lisa Kirk-Colburn Theodore F. Craver, Jr. Louise A. Delmonico,	Robert J. Follman Stephen T. Fry Lawrence M. Higby David D. Hiller Rick E. Keller, Jr. Parker S. Kennedy Thomas E. Larkin, Jr.	Thomas J. Mitchell Brad A. Morrice Rick J. Muth Thomas H. Nielsen William H. Roberts Mark P. Robinson, Jr. Robert S. Roth	Timothy L. Strader R. David Threshie Gary S. Toyama Dan Werbin Jane Fujishige Yada

### APPENDIX B

### ORANGE COUNTY PERFORMING ARTS CENTER EXECUTIVE STAFF

Terrence W. Dwyer, President

Judith O'Dea Morr, Executive Vice President – Programming

Brian L. Finck, Chief Financial Officer

Ellery Brown, Vice President of Theater Operations and Facilities

**Todd Bentjen**, Vice President of Marketing and Communications

J. Terry Jones, Vice President of Development

# APPENDIX C -PROJECT PICTURES



Renée and Henry Segerstrom Concert Hall



The Donor Room of the

Renée and Henry Segerstrom Concert Hall



Samueli Theater

Staff Report from the June 22, 2004 Board Meeting

# CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK (I-Bank) 501(c)(3) REVENUE BOND FINANCING PROGRAM

#### STAFF REPORT **EXECUTIVE SUMMARY** The Orange County Performing Arts Applicant: Amount Requested: Not to exceed Center ("The Center"). \$180,000,000 Final Type of Resolution: Applicant A nonprofit public benefit corporation Date of Board Meeting: June 22, 2004 Description: organized for the purpose of promoting Resolution No.: 04-22 and developing an interest in, and appreciation for, arts and music. Prepared by: Jeff Emanuels Project Site: 615 Town Center Drive, Costa Mesa, CA 92626 Uses of Bond Bond proceeds will be used to: (i) finance the construction, equipping and furnishing of Proceeds: certain improvements for The Center, consisting of a concert hall, music theatre; an education center; a public restaurant; a private donor room; rehearsal spaces; artist accommodations; and related appurtenant facilities, (ii) fund a debt service reserve fund, (iii) fund capitalized interest, and (iv) pay the costs of issuance incurred in connection with the issuance and sale of the bonds. **Public Benefits:** The addition of the 2000 seat Renée and Henry Segerstrom Concert Hall and the 500 seat Samueli Theatre will create an arts complex of international significance that will serve the citizens of Orange County and southern California for generations. Additionally, once the project is completed, it is anticipated that an additional 650,000 young people will be able to participate in a Center-sponsored education initiative each year. Financing Structure: Type of Issue: Publicly-offered auction rate securities. Bonds will be issued in minimum denominations of \$25,000 or integral multiples thereof. Tax Status: Tax-exempt 501(c)(3) bonds. Term: 30 years. Credit Enhancement: Bond insurance from Financial Guaranty Insurance Company ("FGIC"). Credit Rating: "AAA" rating from Standard & Poor's Ratings Service and Fitch Ratings, based on FGIC's credit rating. The bonds also received an underlying rating of "A" from Standard & Poor's. Est. Sources of Funds: Est. Uses of Funds: Par amount of the bonds \$180,000,000 \$140.886.366 Project Costs 17,285,136 Capitalized Interest Debt Service Reserve Fund 13,932,239 **Bond Insurance** 5,640,710 Costs of Issuance 2,255,549 \$180,000,000 TOTAL USES TOTAL SOURCES \$180,000,000 Financing Team: **Bond Counsel:** Stradling, Yocca, Carlson & Rauth Underwriter's Counsel: Orrick, Herrington & Sutcliffe LLP Underwriter: Banc of America Securities LLC & Citigroup Global Markets, Inc. Trustee: Wells Fargo Bank, National Association Staff Recommendation:

Staff recommends approval of Resolution 04-22 for an amount not to exceed \$180,000,000 for the Orange

County Performing Arts Center.

### **BACKGROUND AND HISTORY**

The Orange County Performing Arts Center ("The Center") is a California nonprofit public benefit corporation that was incorporated in 1973 for the purpose of promoting and developing an interest in, and appreciation for, arts and music. The roots of The Center reach back more than 45 years, when the newly formed Orange County Philharmonic Society (later renamed the Philharmonic Society of Orange County) identified a pressing need for a versatile concert facility in Orange County.

The first local group specifically intended to facilitate the building of a major cultural center in the heart of Orange County wasn't formed until 1969. Over the years, several groups attempted to identify a suitable site for what now serves as the foundation for The Center. In February 1979, Elaine Redfield, a longtime Orange County arts activist and South Coast Repertory Trustee, addressed a letter to Henry T. Segerstrom requesting the land adjacent to South Coast Repertory's ("SCR") recently opened Fourth Step Theater. The Segerstrom family had already demonstrated their firm commitment to the arts in Orange County by donating the land for SCR's new theatre and were determined that the arts would play an integral role in helping the community establish its cultural identity. On May 15, 1979, the Board of Directors of the Orange County Music Center (as the facility was then called) accepted the Segerstrom family's generous offer of five acres of land for the proposed facility. The following week, at a press conference to announce the donation, the Segerstrom family took the lead in funding the new project by announcing an additional \$1 million cash pledge to be used for the design and construction of the new hall.

Decades of planning finally came to fruition on September 29, 1986, when Segerstrom Hall, one of the nation's most acoustically innovative and technically advanced homes for the performing arts, opened its doors with a gala opening night extravaganza featuring soprano Leontyne Price and the Los Angeles Philharmonic. But the vision for The Center was never to be limited to two venues, and even as it opened, it became clear that both halls were busy with Center-presented events and performances from the Pacific Symphony, the Philharmonic Society of Orange County, Opera Pacific, Pacific Chorale and other organizations from throughout Southern California. With the current facility booked for performances, rehearsals, load-ins and load-outs or maintenance nearly every day of the year, it was obvious that plans for additional venues were needed.

In 1999, the Segerstrom family deeded a six-acre parcel of land across the street from the existing facility to The Center in order to provide space for expansion of SCR, The Center's new venues, and the eventual building of a visual arts campus. The entire complex will be named the Segerstrom Center for the Arts. In 2000, Henry Segerstrom provided the \$40 million lead gift to the capital campaign for the new venue.

The current facilities are utilized for a variety of purposes:

**Presentations by The Center.** The Center's programming is noted for its international caliber and variety. The Center's programming includes the following Series: International Dance, Broadway, Concert, Voices in Song and Jazz Club and Cabaret. The Center's International Dance Series has brought many ballet companies to Orange County, including the Kirov, Bolshoi, Paris Opera Ballet, American Ballet Theatre, New York City Ballet, The Royal Ballet, Stuttgart Ballet and Royal Danish Ballet. The Center also presents an annual Broadway Series<sub>2</sub>that has included *The Phantom of the* 

Opera, Mamma Mia and Les Miserables. The Concert Series brings classical chamber ensembles and soloists to The Center including the Emerson String Quartet, St. Lawrence String Quartet, Australian Chamber Orchestra and the Academy of Ancient Music. The Jazz Club and Cabaret Series has brought may contemporary musicians to The Center, including Dave Brubeck, Dianne Reeves, Diana Krall, Arturo Sandoval, Barbara Cook, Eartha Kitt and Davis Gaines. In addition to its Series programming, The Center also hosts numerous special events and concerts.

**Presentations by Others at Center Facilities.** The Pacific Symphony, Opera Pacific, the Philharmonic Society of Orange County and the Pacific Chorale are "Artistic Partners" of The Center and use The Center's facilities for their performances. With the completion of the new facilities, each organization will be able to increase its educational opportunities for schools and community organizations in southern California.

Education and Community Programs. The Center's education department has ten different programs that each year reaches more than 350,000 people in seven California counties. Programs are designed to bring students from grammar school through the university level into contact with many different disciplines of performing arts and professional artists. Some programs reach students in their schools, campuses and community centers while others bring participants to study and perform at The Center's facilities. The Center's educational programs have been recognized by the U.S. Department of Education and The Kennedy Center in Washington, D.C.

### **GOVERNANCE AND MANAGEMENT**

### **Board of Directors**

The Center is currently governed by a 54-member Board of Directors (the "Board"), which establishes policies, oversees their implementation, provides strategic direction to The Center and carries out its fiduciary responsibilities. The Executive Committee of the Board meets bi-monthly and has the authority to act in all matters of governance assigned to the Board except for certain matters specified in the Bylaws that cannot be delegated and other matters that cannot be delegated pursuant to California law. All but the twelve *Ex Officio* members of the Board are elected by the members of The Center for terms not to exceed three years; provided, however, the Board may elect members of the Board but, in no event, shall the number of members of the Board elected by the Board exceed one-third of the authorized number of Directors. See Appendix A for a current listing of the Board of Directors.

### Management

The President, who is selected by the Board, manages the operation of The Center. The President is responsible for the overall supervision of The Center's activities and oversees a staff of 250 (full-time equivalent) employees.

The President reports directly to the Board and its Executive Committee. The Executive Staff of The Center also interfaces directly with the Board through Board committees and by attendance and participation in Board and Executive Committee meetings. In addition to the Executive Staff, the staff structure consists of the following five departments: Programming, Development, Finance, Theater Operations & Facilities and Communication & Marketing. A list of The Center's Executive Staff is included in Appendix B.

#### PROJECT DESCRIPTION

The Center's current facilities consist of the 3,000-seat Segerstrom Hall and the 500-seat Founder's Hall located in Costa Mesa, California. To increase the number of performances it can accommodate and increase educational opportunities, The Center is implementing additions to its current facilities consisting of the 2,000-seat Renée and Henry Segerstrom Concert Hall, the 500 seat Samueli Music Theater and an education center (collectively, the "New Facilities"). The New Facilities, which were designed by Cesar Pelli, one of the world's signature architects, will increase overall seating capacity for The Center by approximately 75 percent. Construction of the New Facilities began in September 2003. See Appendix C for an artist's rendition of the Renée and Henry Segerstrom Concert Hall and the Samueli Theatre.

The Center has entered into a lump-sum contract with the Fluor Corporation, which will act as construction manager for the expansion. The lump-sum contract provides a corporate guarantee that the project will be built within budget. As construction manager, Fluor will pre-qualify subcontractors and suppliers and manage those selected in accordance with the specifications provided by the architects and The Center.

### **PUBLIC BENEFITS**

The new concert hall will greatly affect all Orange County residents and visitors who love the best in live performing arts and entertainment. The Pacific Symphony, the Philharmonic Society of Orange County and the Pacific Chorale (the Artistic Partners) will have a dedicated hall specifically designed for the unique acoustical requirements of concerts and recitals. As a direct result of the project, Segerstrom Hall will become available for more Broadway shows, dance and operatic presentations. The Center and its Artistic Partners will be able to expand their programming and increase the variety of artists and companies who come to Orange County. Each organization will be able to increase its educational opportunities, reaching children from schools and community organizations for throughout the region.

The Center offers one of the most active and acclaimed arts-in-education programs in the country and is committed to serving the needs of the entire community. The Center's achievements in this area have drawn praise from educators and school districts throughout California as well as awards and commendations from nationally recognized bodies including the U.S. Department of Education and The Kennedy Center in Washington, D.C.

The Center's education department has 10 different programs that reach more than 350,000 young people annually, in seven California counties. Once the new facilities are completed, which along with two new performance venues will also include a dedicated education center and lab, The Center management anticipates that one million young people will be able to participate in a Center-sponsored education initiative each year. These programs are designed on different levels to bring students from grammar school through the university level into contact with many different disciplines of performing arts and seasoned, accomplished professional artists. Some programs will reach students in their schools, campuses and community centers, while others bring participants to study and perform at The Center's own facilities.

The new facility will provide for the growth of The Center for years to come. The Center management believes the project will enable The Center staff to grow from its current base of approximately 250 employees (on a full-time equivalent basis) to approximately 350 within two years of project completion, and provide for an increase in total annual payroll from approximately \$6 million to an estimated \$7.5 million in 2008.

In addition to the long-term public benefits being provided by the proposed bond financing, the project will contribute significant number of construction jobs and corresponding payroll during the construction of the facilities, which will provide an economic stimulus to the region.

### **PERMITS AND APPROVALS**

The borrower has confirmed that the project meets all land use and zoning ordinances and that all necessary local approvals and discretionary permits have been obtained.

Construction for the project commenced February 2003 and the last of the 1,400 basement pilings were placed a few months ago. It is expected that the facility will be available for performances in July 2006, in time to celebrate the 20<sup>th</sup> anniversary of The Center's opening.

### **TEFRA HEARING AND LEGAL QUESTIONNAIRE**

A Tax Equity and Fiscal Responsibility Act ("TEFRA") hearing was originally scheduled for Friday, June 11, 2004, following notices published on May 28, 2004 in papers of general circulation within Orange County and Sacramento County. However, the hearing was not held since the building in which the hearing was to take place was closed to the public after Governor Schwarzenegger issued a proclamation declaring June 11th as a day of remembrance for the life of President Ronald Reagan. Although written and oral comments were solicited for this hearing, staff received no comments.

A second TEFRA hearing has been scheduled for Friday, June 25, 2004. Although there is no state or federal law or regulation requiring that a TEFRA hearing be held prior to the conduit issuer providing approval for a tax-exempt financing, it has been the practice of the I-Bank to do so. Since there is no indication of any negative aspects or public opposition to the proposed financing, staff is requesting that the Board of Directors adopt a final resolution approving the issuance of the bonds for The Center, subject to staff holding the new TEFRA hearing on June 25, 2004, and receiving no negative comments.

The Borrower has provided a completed and signed legal questionnaire. No information was disclosed in the answers to the legal questionnaire that would lead staff to question the financial viability or legal integrity of this Borrower.

FINIANCING TEAM

	FINANCING TEAM
Bond Counsel:	Stradling, Yocca, Carlson & Rauth
Underwriter's Counsel:	Orrick, Herrington & Sutcliffe LLP
Underwriter:	Banc of America Securities LLC and Citigroup Global Markets, Inc.

Trustee: Wells Fargo Bank, National Association

### FINANCING DETAILS

The Center is requesting approval for the issuance and sale of tax-exempt auction rate securities (the "Bonds") in an amount not to exceed \$180,000,000. The Bonds will be credit enhanced by a bond insurance policy provided by Financial Guaranty Insurance Company (FGIC). The Bonds will carry a rating of "AAA" from Standard & Poor's and Fitch Ratings based upon FGIC's credit rating. The bonds received an underlying rating of "A" from Standard & Poor's.

In no event shall the Bonds constitute a pledge of the faith and credit of the State or any political corporation, subdivision or agency of the State, and neither the State nor any political corporation, subdivision or agency of the State shall be liable to make any appropriation for the repayment of the Bonds. The Bonds shall constitute a special obligation of the I-Bank, payable solely from revenues or other sources provided for in a Loan Agreement between the I-Bank and the Center.

### **ELIGIBILITY REVIEW**

The proposed financing meets the following public interest criteria as required by Section 63046 of the Government Code: 1) The financing is for a project in the State of California; 2) based upon the requirement that bond insurance will secure all payments to bondholders, the borrower is capable of meeting the obligations incurred under relevant agreements; 3) the payments to be made by the borrower to the I-Bank under the Loan Agreement are adequate to pay the current expenses of the I-Bank in connection with the financing and to make all the payments on the bonds; 4) the proposed financing is appropriate for the specific project. Additionally, the project is consistent with I-Bank's Policies and Procedures for Conduit Revenue Bond Financing.

### RECOMMENDATION

Staff recommends approval of Resolution 04-22, for an amount not to exceed \$180,000,000, for the Orange County Performing Arts Center.

### **APPENDIX A**

#### ORANGE COUNTY PERFORMING ARTS CENTER BOARD OF DIRECTORS

### Officers

Paul F. Folino, Chairman of the Board
Jerry E. Mandel, President, Orange County Performing Arts Center
Lawrence M. Higby, Secretary & Vice Chair, Board Development
John R. Evans, Treasurer & Vice Chair, Finance

#### **Executive Committee**

Anthony A. Allen, Vice Chair, Facilities Sandra Segerstrom Daniels, Vice Chair, Support Groups/Artistic **Partners** Benjamin R. Du, Vice Chair, Donor Relations Robert J. Follman, Vice Chair, Development John C. Garrett, Member at Large Michael S. Gordon, Vice Chair, Bond Financing Roger T. Kirwan, Vice Chair, Capital Campaign Thomas V. McKernan, Jr., Member at Large David G. Moore, Member at Large

Thomas H. Nielsen, Vice Chair, Education Patricia L. Poss, Member at Large

David J. Schramm,
Vice Chair, Development
Henry T. Segerstrom,
Vice Chair, Capital Campaign
Dorothy B. Stillwell,
Vice Chair, Special Events
Thomas T. Tierney,
Member at Large
David H. Troob,
Vice Chair, Programming Council
Timothy W. Weiss,
Vice Chair, Strategic Planning
Carol L. Wilken,
Vice Chair, Education

### **Directors**

Zelma M. Allred	Ralph J. Cicerone, Ph.D.	Paul Merage	Carolyn Shea
Julia A. Argyros	Sally S. Crockett	Donald B. Murray	Sheila Prell Sonenshine
Joan F. Beall David E. Blackford	Jeanne P. Jackson Rick E. Keller, Jr.	Rick J. Muth John P. Puerner	Timothy L. Strader R. David Threshie
Alan L. Boeckmann	Parker S. Kennedy	William H. Roberts	Rosemary Turner
Kim P. Burdick Timothy R. Busch	William A. Klein General William Lyon	Robert S. Roth Jan Salta	Dan Werbin Jane Fujishige Yada
Joel Calvo	James R. Mellor	Nick Shahrestany	

### APPENDIX B

### ORANGE COUNTY PERFORMING ARTS CENTER EXECUTIVE STAFF

Jerry E. Mandel, President.

Judith O'Dea Morr, Executive Vice President – Programming.

J. Terry Jones, Vice President of Development.

Brian L. Finck, Chief Financial

Kerry A. Madden, Vice President of Theater Operations and Facilities.

Todd Bentjen, Vice President of Marketing and Communications

## APPENDIX C



Artist's rendition of the proposed Renée and Henry Segerstrom Concert Hall



Artist's rendition of the proposed Samueli Theatre

#### **APPENDIX C**

#### ORANGE COUNTY PERFORMING ARTS CENTER BOARD OF DIRECTORS

### **Board of Directors**

Michael S. Gordon, *Chairman of the Board*Terrence W. Dwyer, *President and COO*, *Orange County Performing Arts Center*Thomas V. McKernan, *Secretary & Vice Chair, Board Development*John R. Evans, *Treasurer & Vice Chair, Finance* 

#### **Executive Committee**

Anthony A. Allen, Vice Chair, Facilities Joan F. Beall Member at Large David P. Collins, Vice Chair, Development Sally S. Crockett, Member at Large Sandra Sedgerstrom Daniels Vice Chair, Support Groups James A. Driscoll, Co-Chair, Long Range Planning Carol Baker Farkas, Member at Large Stephen T. Fry, Vice Chair, Development

John C. Garrett, Vice Chair, Audit Roger T. Kirwan, Vice Chair, Capital Campaign Thomas E. Larkin, Jr., Member at Large General William Lyon Member at Large Patricia L. Poss, Member at Large Henry T. Segerstrom, Member at Large David H. Troob, Vice Chair, Resident Companies Carol L. Wilken. Vice Chair, Education

### **Directors**

Wylie A. Aitken Robert J. Follman Zelma M. Allred Lawrence M. Higby Julia A. Argyros David D. Hiller David E. Blackford Jeanne P. Jackson Kim P. Burdick Michael Joseph Parker S. Kennedy Sandra Cavanaugh Louise A. Delmonico, Jerry E. Mandel, Ph.D. Ph.D. Benjamin R. Du Paul Merage

Thomas J. Mitchell David G. Moore Norman Morales Rick J. Muth Thomas H. Nielsen William H. Roberts Mark P. Robinson, Jr.

Robert S. Roth

David J. Schramm Sheila Prell Sonenshine Timothy L. Strader R. David Threshie Gary S. Toyama Jane Fujishige Yada

### Corporate Officers

Terry Dwyer, President
Brian L. Finck, Chief Financial Officer
Judith O'Dea Morr, Executive Vice President - Programming
Tom West, Vice President of Development
Ellery Brown, Vice President of Theater Operations and Facilities
Todd Bentjen, Vice President of Communications and Marketing